APPENDIX 3

BUDGET REDUCTIONS

Tameside MBC Budget 2023/24



Appendix 3 Budget Reduction Proposals

Budget reduction proposals 2023/24

Budget reduction proposals totalling £15.776m have been identified for 2023/24. This includes replacement or mitigating savings where original plans were not delivered in 22/23, together with new proposals to mitigate cost and Proposed demand pressures. savings have been subject to robust review and challenge by finance, Senior Officers and Members and this review process will continue to monitor delivery of savings and identify new savings for future years. All savings have been RAG rated and detailed delivery plans required.

| Savings by Directorate | 2023/24 | 2024/25 | 2025/26 | 2026/27 | 2027/28 |
|------------------------|---------|---------|---------|---------|---------|
| Savings by Directorate | £000 | £000 | £000 | £000 | £000 |
| Adults | 2,550 | 1,101 | 500 | 100 | 0 |
| Children's | 4,234 | (55) | (0) | 0 | 0 |
| Population Health | 221 | 0 | 0 | 0 | 0 |
| Quality & Safeguarding | 0 | 0 | 0 | 0 | 0 |
| Place | 2,123 | 931 | 0 | 0 | 0 |
| Finance & IT | 100 | 0 | 0 | 0 | 0 |
| Governance | 161 | (116) | 0 | 0 | 0 |
| Corporate | 6,387 | (1,650) | (100) | 0 | 0 |
| Total | 15,776 | 211 | 400 | 100 | 0 |

Delivery - A relentless focus on project management and delivery will be essential to ensure the ambitious programme is achieved. The budget gap for 2024/25 remains significant and further budget reductions are likely to be required in future years, in additional to plans for 23/24.

| Directorate | | Portfolio Holder | Resonsible Officer | ble Budget Reduction Proposal | BU | AL | | | | |
|--------------|---------|---------------------|------------------------|---|----------------|----------------|----------------|----------------|----------------|--------------------------------------|
| | Ref No. | | | | 23/24 £000s | 24/25 £000s | 25/26 £000s | 26/27 £000s | 27/28 £000s | Budget reductions/ redirection |
| | AD1 | Cllr John Taylor | Steph Butterworth | Non Residential Client Income – Realignment of Fees & Charges for Support at Home | 550 | 0 | 0 | 0 | 0 | Budget reductions |
| A 1. II | AD2 | Cllr John Taylor | Steph Butterworth | Review of Mental Health Placements out of borough | 0 | 351 | 0 | 0 | 0 | Budget reductions |
| Adults | AD3 | Cllr John Taylor | Steph Butterworth | Support individuals in a way that increases independence and reduces reliance on services | 750 | 500 | 250 | 100 | 0 | Budget reductions |
| | AD4 | Cllr John Taylor | Steph Butterworth | Resi/Nursing Increase in Client contribution above expected budget level | 1,250 | 250 | 250 | 0 | 0 | Budget reductions |
| Total Adults | ' | | | | 2,550 | 1,101 | 500 | 100 | 0 | |
| | CH1 | Cllr Feeley | Ali Stathers- Tracy | SEND Transport - Review Internal Fleet offer | 83 | 0 | 0 | 0 | 0 | Budget reductions |
| | СНЗ | Cllr Feeley | Ali Stathers- Tracy | SEND Transport - Review transport policy and thresholds where possible, consider transport when naming a school, link to GM strategy. Consider Personal Budgets for Post-16 | 50 | 0 | 0 | 0 | 0 | Budget reductions |
| | CH5 | Cllr Feeley | Ali Stathers- Tracy | Education Psychology - Contribution from Health | 50 | 0 | 0 | 0 | 0 | Budget reductions |
| | CH6 | Cllr Feeley | Ali Stathers- Tracy | SEND - Neuro Development Pathway - Contribution from Health | 135 | 0 | 0 | 0 | 0 | Budget reductions |
| | CH7 | Cllr Feeley | Ali Stathers- Tracy | Teachers Pensions - Cost reduction as numbers reduce | 40 | 0 | 0 | 0 | 0 | Budget resources redirected |
| | CH8 | Cllr Feeley | Ali Stathers- Tracy | Education Psychology Service Redesign | -61 | 0 | 0 | 0 | 0 | Budget resources redirected |
| | CH9 | Cllr Feeley | Ali Stathers- Tracy | Education Welfare Traded Services expansion with 12m fixed term post | -15 | 0 | 0 | 0 | 0 | Budget resources redirected |
| | CH10 | Cllr Fairfoull | Ali Stathers- Tracy | A further reduction in the number of Children requiring Care of the Local Authority by delivering improved Family Help and Edge of Care support in localities | 450 | 0 | 0 | 0 | 0 | Budget reductions |
| | CH11 | Cllr Fairfoull | Ali Stathers- Tracy | Remodelling of Early Help Offer | 865 | 0 | 0 | 0 | 0 | Budget reductions |
| | CH12 | Cllr Fairfoull | Ali Stathers- Tracy | Review of Missing from Home Service | 27 | 0 | -0 | 0 | 0 | Budget reductions |

| | | | | | BUI | OGET REDU | DUCTIONS - INCREMENTAL | | | |
|------------------|---------|---------------------|------------------------|--|----------------|----------------|------------------------|----------------|----------------|--------------------------------------|
| Directorate | Ref No. | Portfolio Holder | Resonsible Officer | Budget Reduction Proposal | 23/24 £000s | 24/25 £000s | 25/26 £000s | 26/27 £000s | 27/28 £000s | Budget reductions/ redirection |
| | CH13 | Cllr Fairfoull | Ali Stathers- Tracy | University Accommodation Review | 23 | 45 | 0 | 0 | 0 | Budget reductions |
| Children's | CH14 | Cllr Fairfoull | Ali Stathers- Tracy | Review of Allowances | 120 | 0 | 0 | 0 | 0 | Budget reductions |
| | CH15 | Cllr Fairfoull | Ali Stathers- Tracy | Repurposing and opening St Lawrence Road | 702 | 0 | 0 | 0 | 0 | Budget reductions |
| | CH16 | Cllr Fairfoull | Ali Stathers- Tracy | Family Drug and Alcohol Court | 42 | 0 | 0 | 0 | 0 | Budget reductions |
| | CH17 | Cllr Fairfoull | Ali Stathers- Tracy | Partner contributions to complex cases | 600 | 200 | 0 | 0 | 0 | Budget reductions |
| | CH18 | Cllr Fairfoull | Ali Stathers- Tracy | Youth Service to transfer in to Tameside Teenage Hub in Childrens Services | 250 | 0 | 0 | 0 | 0 | Budget reductions |
| | CH19 | Cllr Fairfoull | Ali Stathers- Tracy | Family Hubs grant - Maximise use of external funding | 100 | 0 | 0 | 0 | 0 | Budget reductions |
| | CH20 | Cllr Fairfoull | Ali Stathers- Tracy | Management Review | 280 | 0 | 0 | 0 | 0 | Budget reductions |
| | CH22 | Cllr Fairfoull | Ali Stathers- Tracy | Supported Families review of commissioned activities | 68 | 0 | 0 | 0 | | Budget reductions |
| | CH25 | Cllr Fairfoull | Ali Stathers- Tracy | Review of Supplies, services and equipment expenditure | 25 | 0 | 0 | 0 | 0 | Budget reductions |
| | CH26 | Cllr Fairfoull | Ali Stathers- Tracy | Review all Business Support functions | 50 | 0 | 0 | 0 | 0 | Budget reductions |
| | CH27 | Cllr Fairfoull | Ali Stathers- Tracy | Maximise use of grant provided to support AYSE | 50 | 0 | 0 | 0 | 0 | Budget reductions |
| | CH28 | Cllr Fairfoull | Ali Stathers- Tracy | Supported Families Grant Reserve - Maximise use of available reserve | 300 | -300 | 0 | 0 | 0 | Budget resources redirected |
| Total Children's | | | | | 4,234 | -55 | -0 | 0 | 0 | |
| | CO1 | Cllr North | Caroline Barlow | Manchester Airport Investments | -127 | 0 | 0 | 0 | 0 | Budget resources redirected |
| | CO2 | Cllr North | Caroline Barlow | Investment income | 1,326 | -1,650 | -100 | 0 | 0 | Budget |

| | | | | | BU | | | | | |
|-----------------|---------|---------------------|-----------------------|---|----------------|----------------|----------------|----------------|----------------|--------------------------------------|
| Directorate | Ref No. | Portfolio Holder | Resonsible Officer | Budget Reduction Proposal | 23/24 £000s | 24/25 £000s | 25/26 £000s | 26/27 £000s | 27/28 £000s | Budget reductions/ redirection |
| | CO3 | Cllr North | Ilys Cookson | Single Person Discount Review | 450 | 0 | 0 | 0 | 0 | Budget reductions |
| | CO5 | Cllr North | | Release of contingency to fund 2022/23 pay award | 4,410 | 0 | 0 | 0 | 0 | Budget resources redirected |
| Corporate | CO6 | Cllr North | Caroline Barlow | Budget reductions identified through review of non-pay budgets | 328 | 0 | 0 | 0 | | Budget resources redirected |
| · | CO7 | Cllr North | Caroline Barlow | Revised financing schedule for Digital Tameside Investment Programme | 100 | 0 | 0 | 0 | 0 | Budget resources redirected |
| | CO8 | Cllr North | Emily Drake | One-off savings due to secondments | 116 | -116 | 0 | 0 | 0 | Budget resources redirected |
| | CO9 | Cllr North | Emily Drake | Registrars income recurrently in excess of budget | 20 | 0 | 0 | 0 | 0 | Budget resources redirected |
| | CO10 | Cllr North | Suzanne Antrobus | Legal Fee Income recurrently in excess of budget | 25 | 0 | 0 | 0 | 0 | Budget resources redirected |
| Total Corporate | | | • | | 6,648 | -1,766 | -100 | 0 | 0 | • |
| | PL2 | Leader | Julian Jackson | Pre-Application Planning Fees | 30 | 0 | 0 | 0 | Ū | Budget reductions |
| | PL3 | Cllr North | Julian Jackson | Estates Rationalisation | 920 | 720 | 0 | 0 | Ū | Budget reductions |
| | PL4 | Cllr North | Julian Jackson | Corporate Building Room Hire Income Review | 10 | 0 | 0 | 0 | - | Budget reductions |
| | PL5 | Cllr North | Julian Jackson | Increase land charges fees as of 1st January 2023 | 57 | 0 | 0 | 0 | Ū | Budget reductions |
| | PL6 | Cllr North | Julian Jackson | Industrial Estate Unit Rental / Change in Use - Plantatation Unit 7 | 130 | 0 | 0 | 0 | 0 | Budget reductions |
| | PL7 | Cllr North | Julian Jackson | FM / TAS Contract Review | 320 | 0 | 0 | 0 | 0 | Budget reductions |
| | PL8 | Cllr Choksi | Julian Jackson | CCTV Connection to Dark Fibre | 0 | 89 | 0 | 0 | 0 | Budget reductions |
| | PL9 | Cllr North | Jackson | Commmercial Income Target | 0 | 100 | 0 | 0 | U | Budget reductions |
| | PL10 | Leader | Jackson | Street Lighting - reduction in energy consumption (reduce brighness) | 108 | 0 | 0 | 0 | | Budget reductions |
| | PL11 | Cllr North | Julian Jackson | Markets - Full cost recovery on service charge to stall holders | 67 | 0 | 0 | 0 | U | Budget reductions |
| | PL12 | Cllr North | Jackson | Car parking review | 52 | 0 | 0 | 0 | | Budget reductions |
| | PL13 | Leader | Julian Jackson | Engineers Service redesign - increased income / reduction in external consultants | 50 | 0 | 0 | 0 | 0 | Budget reductions |

| | | | | | BU | AL | | | | |
|--------------------|---------|-----------------------|-----------------------|---|----------------|----------------|----------------|----------------|----------------|--------------------------------------|
| Directorate | IRAt NO | Portfolio Holder | Resonsible Officer | Budget Reduction Proposal | 23/24 £000s | 24/25 £000s | 25/26 £000s | 26/27 £000s | 27/28 £000s | Budget reductions/ redirection |
| | PL15 | Cllr North | Julian Jackson | Reduction in parking enforcement contract costs based on reduced service specification | 30 | 0 | 0 | 0 | | Budget reductions |
| | PL16 | Cllr Ward | Julian Jackson | Street Cleansing and Greenspace | 10 | 0 | 0 | 0 | 0 | Budget reductions |
| | PL17 | Cllr Ward | Julian Jackson | Public Protection staffing review - service redesign | 121 | 0 | 0 | 0 | | Budget reductions |
| | PL18 | Cllr Ward | Julian Jackson | Stop provision of caddy liners - from June 2023 | 108 | 22 | 0 | 0 | | Budget reductions |
| | PL19 | Leader | Julian Jackson | ITU service redesign | 20 | 0 | 0 | 0 | 0 | Budget reductions |
| | PL20 | Cllr Choksi | Julian Jackson | Community Safety service redesign | 70 | 0 | 0 | 0 | 0 | Budget reductions |
| | PL21 | Cllr Choksi | Julian Jackson | MMR - additional £20k budget previously given as pressure not needed until MMR reopens | 20 | 0 | 0 | 0 | | Budget resources redirected |
| Total Place | | | | | 2,123 | 931 | 0 | 0 | 0 | |
| | PH1 | Cllr Eleanor Wills | James Mallion | Drug and Alcohol Services (CGL) | 66 | 0 | 0 | 0 | | Budget resources redirected |
| | IPH' | Cllr Eleanor Wills | James Mallion | Review of Population Health Staffing Structure following insourcing of service from Pennine Care | 104 | 0 | 0 | 0 | U | Budget reductions |
| | PH3 | Cllr Eleanor Wills | James Mallion | Review of prescribing budget against expected demand and previous years trends | 51 | 0 | 0 | 0 | 0 | Budget reductions |
| Total Population H | ealth | | | | 221 | 0 | 0 | 0 | 0 | |
| Overall Total | | | | | 15,776 | 211 | 400 | 100 | 0 | _ |